THE GEORGIAN BAY TRUST FOUNDATION INC. FINANCIAL STATEMENTS AEY. ÆCEMBEN FOR THE YEAR ENDED **DECEMBER 31, 2021**

DECEMBER 31, 2021

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INDEPENDENT AUDITOR'S REPORT

To the Members of The Georgian Bay Trust Foundation Inc.

Qualified Opinion

We have audited the financial statements of The Georgian Bay Trust Foundation Inc., which comprise the statement of financial position as at December 31, 2021, statement of operations and changes in net assets, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of The Georgian Bay Trust Foundation Inc. as at December 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many charitable organizations, The Georgian Bay Trust Foundation Inc. derives revenue from donations and fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of The Georgian Bay Trust Foundation Inc. and we were not able to determine whether any adjustments might be necessary to donation and fundraising revenue, excess of revenues over expenditures, and cash flows from operations for the year ended December 31, 2021, current assets and net assets as at December 31, 2021.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in
accordance with Canadian generally accepted auditing standards, and for such internal control as
management determines is necessary to enable the preparation of financial statements that are free from
material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

INDEPENDENT AUDITOR'S REPORT, continued

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

	December 31		
	<u>2021</u>	<u>2020</u>	
	\$	\$	
CURRENT			
Cash	318,803	311,294	
Sundry receivables	77,000	75,532	
HST rebate receivable	8,320	41,888	
Prepaids	28,654	7,866	
	432,777	436,580	
STEWARDSHIP FUNDS AND ENDOWMENT (Note 2)	1,796,961	1,635,893	
SHEILA MACFEETERS MEMORIAL FUND (Note 2)	205,288	200,288	
WALLY AND MARILYN KING AND FAMILY FUND (Note 2)	118,115	115,115	
JOHN CATTO CONSERVATION FUND (Note 2)	205,000	200,000	
CONSERVATION LANDS SECUREMENT FUND (Note 2)	562,822	553,877	
CONSERVATION WORKING FUND (Note 2)	2,667,445	1,000,000	
PROPERTY AND EQUIPMENT (Note 3)	39,020,391	37,946,624	
	45,008,799	42,088,377	
CURRENT			
Accounts payable and accrued liabilities	25,519	36,838	
NET ASSETS	201017	20,020	
UNRESTRICTED NET ASSETS	407,258	399,742	
INTERNALLY RESTRICTED NET ASSETS	3,435,267	1,753,877	
EXTERNALLY RESTRICTED NET ASSETS NET ASSETS INVESTED IN PROPERTY	2,120,364 39,020,391	1,951,296 37,946,624	
NET ASSETS INVESTED IN TROTERTT	44,983,280	42,051,539	
	45,008,799	42,088,377	
	45,006,799	42,000,377	
See notes to the financial statements.			
APPROVED ON BEHALF OF THE BOARD:			
MEMBER		MEMBER	
DATE			

STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS

				Externally Re Sheila	stricted	John	Internally Restr Conservation	icted		
		Invested	Stewardship	MacFeeters	Wally and Marilyn		Lands	Conservation	Year Ended I	December 31
	Operating	In	Funds and	Memorial	King and Family	Conservation	Securement	Working	2021	2020
	Fund	Property	Endowment	Fund	Fund	<u>Fund</u>	Fund	Fund	Total	Total
	<u> </u>	\$	\$	<u> </u>	\$	\$	<u> </u>	\$	<u> </u>	<u> </u>
REVENUES										
Award - GLBC	58,768	-	-	-	1-1	-	-	747,162	805,930	76,092
Donations - Land	-	1,014,000	-	-		_	-	-	1,014,000	210,000
Donations - Stewardship, conservation and										
land acquisition	7,071	-	161,068	-	5,000	-	11,995	-	185,134	295,028
Government grants	260,184	-	-	-	-	-	-	-	260,184	354,226
Donations	327,379	-	-	-/	-	-	-	50,000	377,379	566,130
Sales - Georgian Bay book	2,059	-	-	4	-	-	-	-	2,059	3,100
Events	113,967	-	-		-	-	-	-	113,967	84,874
Investment	917,773	=			<u> </u>				917,773	400,610
	1,687,201	1,014,000	161,068	<u></u>	5,000	<u>-</u>	11,995	797,162	3,676,426	1,990,060
EXPENDITURES (Schedules pages 5 and 6)										
Land protection	252,243	-	-	-	-	-	-	-	252,243	190,994
Stewardship	167,777	-	-	-	-	-	-	-	167,777	153,226
Communications and education	101,106	-	-	-	-	-	-	-	101,106	79,545
Fundraising	84,121	-	(1-	-	-	-	-	-	84,121	72,066
Art auction	41,996	-	-	-	-	-	-	-	41,996	37,158
Project management, dues,										
conference and training	97,442		-		_				97,442	76,219
	744,685		<u> </u>	-	_			_	744,685	609,208
EXCESS OF REVENUES OVER										
EXPENDITURES FOR THE YEAR	942,516	1,014,000	161,068	-	5,000	-	11,995	797,162	2,931,741	1,380,852
NET ASSETS BEGINNING OF YEAR	399,742	37,946,624	1,635,893	200,288	115,115	200,000	553,877	1,000,000	42,051,539	40,670,687
INTERFUND TRANSFERS (Note 4)	(935,000)	59,767	_	5,000	(2,000)	5,000	(3,050)	870,283	_	_
, ,		<u> </u>		<u> </u>						
NET ASSETS END OF YEAR	407,258	39,020,391	1,796,961	205,288	<u>118,115</u>	205,000	562,822	2,667,445	44,983,280	42,051,539

See notes to the financial statements.

SCHEDULE OF EXPENDITURES

	Year Ended I <u>2021</u>	December 31 <u>2020</u>
LAND PROTECTION	\$	\$
Wages, benefits and contract staff	170,320	140,009
Outreach	41,984	9,275
Office and general	17,427	17,597
Professional fees	9,873	12,360
Amortization	5,425	733
Travel and meeting	4,479	8,377
Insurance	<u>2,735</u>	<u>2,643</u>
	252,243	190,994
STEWARDSHIP		
Wages, benefits and contract staff	101,569	80,026
Outreach	35,603	10,849
Travel and meeting	12,567	5,050
Office and general	7,815	9,063
Partnership programs Amortization	6,000	6,000
Amortization Professional fees	4,067 156	6,035 36,203
r rotessionar rees	·	
	<u>167,777</u>	<u>153,226</u>
COMMUNICATIONS AND EDUCATION		
Wages, benefits and contract staff	79,418	60,809
Outreach	11,858	10,882
Office and general	7,020	4,702
Events	1,940	2,844
Travel and meeting	<u>870</u>	308
	<u>101,106</u>	79,545
FUNDRAISING		
Wages, benefits and contract staff	72,816	65,723
Event	4,969	2,857
Office and general	2,776	2,815
Outreach	1,448	630
Book - Georgian Bay	1,275	-
Partnership programs	687	-
Travel and meeting	<u> 150</u>	<u>41</u>
	84,121	<u>72,066</u>

SCHEDULE OF EXPENDITURES

	Year Ended <u>2021</u>	December 31 2020
ADT AUCTION	\$	\$
ART AUCTION Event Wages and benefits Travel and meeting	36,566 5,280 <u>150</u>	33,177 3,981
PROJECT MANAGEMENT, DUES, CONFERENCE AND TRAINING	41,996	<u>37,158</u>
Rent Investment management Professional fees Wages, benefits and contract staff Office and general Insurance Amortization Travel and meeting	31,182 28,935 14,967 10,590 9,199 1,801 768	31,196 21,488 14,552 5,381 1,328 1,762 498
	97,442	76,219
Oralit for disculsal		

STATEMENT OF CASH FLOWS

	Year Ended December 31	
	<u>2021</u>	2020
CASH FLOW FROM OPERATING ACTIVITIES	\$	\$
Excess of revenues over expenditures for the year	2,931,741	1,380,852
Adjustments for non-cash items:		
Amortization	9,557	7,330
Donations property - Land	(1,014,000)	(210,000)
	1,927,298	1,178,182
Net changes in non-cash working capital items:	5	
Sundry receivables	(1,468)	(56,602)
HST rebate receivable	33,568	(33,227)
Prepaids	(20,788)	5,698
Accounts payable and accrued liabilities	(11,319)	(2,622)
Cash Provided By Operating Activities	1,927,291	<u>1,091,429</u>
CASH FLOW FROM INVESTING ACTIVITIES		
Stewardship Funds and Endowment	(161,068)	(50,300)
Sheila MacFeeters Memorial Fund	(5,000)	-
Wally and Marilyn King and Family Fund	(3,000)	<u>-</u>
John Catto Conservation Fund	(5,000)	(200,000)
Conservation Lands Securement Fund	(8,945)	(250,000)
Conservation Working Fund	(1,667,445)	(350,000)
Purchase of property and equipment	<u>(69,324</u>)	(389,893)
Cash Used In Investing Activities	(1,919,782)	<u>(990,193</u>)
NET INCREASE IN CASH	7,509	101,236
CASH, BEGINNING OF YEAR	311,294	210,058
CASH, END OF YEAR	318,803	311,294

Nature of Operations

The Georgian Bay Trust Foundation Inc. is a non-profit organization incorporated without share capital and is registered with the Canada Revenue Agency as a charity, within the meaning of the Income Tax Act. The principal activities of the organization include maintaining and managing significant and representative properties in Georgian Bay, educating the public toward conservation and preservation of the landscape, ecology and wildlife of the Georgian Bay area.

Note 1: Significant Accounting Policies

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations. The significant policies are detailed as follows:

Fund Accounting

The accounts of the organization are maintained in accordance with the principles of fund accounting by which resources for various purposes are classified for accounting and reporting purposes into funds relating to the specific activities and operations. These funds are as follows:

(a) Operating Fund

This fund accounts for the organization's program delivery and administrative activities. This fund reports unrestricted resources and restricted operating resources.

(b) <u>Invested in Property</u>

This fund reports the assets, liabilities, revenues and expenditures related to the organization's property and equipment.

(c) Stewardship Funds and Endowment

This fund reports only externally restricted resources that are to be used to help meet annual costs associated with the stewardship of properties and includes Endowment funds subject to external restrictions stipulating that the resources be maintained permanently.

(d) Sheila MacFeeters Memorial Fund

This fund reports externally restricted resources that are to be used exclusively for conservation research and conservation planning purposes. Any release of principal of the fund must be approved by the donor trustee.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2021

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Note 1: Significant Accounting Policies - cont'd

Fund Accounting - cont'd

(e) Wally and Marilyn King and Family Fund

This is an externally restricted fund established for the purpose of supporting and providing research, educational programs and opportunities which further advance that part of the organization's stated mission, "to promote the appreciation of this special area". It is the intention that only the income generated from this fund will be used to support the above, but in extraordinary circumstances, the capital may be encroached upon, subject to Board approval.

(f) John Catto Memorial Fund

This internally restricted fund, initiated by the Catto Family, honours the great generosity, long-term guidance and wonderful friendship of John Catto It recognizes and continues John's commitment to the conservation of Georgian Bay. The funds may be used to support Board approved projects and activities directly related to studying, maintaining, protecting and preserving the natural heritage values and ecosystem health of The Georgian Bay Trust Foundation Inc. protected areas. It is the intention that the capital will only be encroached upon subject to Board approval.

(g) Conservation Lands Securement Fund

This fund consists of internally restricted resources that are to be used to acquire properties or the costs associated with receiving donated properties.

(h) Conservation Working Fund

This fund is an internally restricted fund that was established to provide stability in cash flow and also to provide seed money for new projects or initiatives.

Cash and Cash Equivalents

Cash equivalents include highly liquid investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value.

Property and Equipment

Property and equipment are accounted for at cost or at appraised or assessed value if donated, and amortized over their useful life on a declining balance basis using the following rates:

Equipment	20%
Furniture and fixtures	20%
Computer hardware	30%

Note 1: Significant Accounting Policies - cont'd

Contributed Services

The organization would not be able to carry out its activities without the services of the many volunteers who donate a considerable number of hours. Due to the difficulty of compiling these hours, contributed services are not recognized in the financial statements.

Revenue Recognition

The organization uses the restricted fund method of accounting. Contributions for which there is an appropriate restricted fund are recognized as revenue when received. Restricted contributions for which there is not an appropriate restricted fund are recognized in accordance with the deferral method whereby contributions related to expenditures of future periods are deferred and recognized as revenue in the general fund in the period in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue of the general fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions for endowment are recognized as revenue in the Endowment Fund.

Investment income earned on Stewardship Funds and Endowment, Sheila MacFeeters Memorial Fund, Wally and Marilyn King and Family Fund and John Catto Conservation Fund resources are recognized as revenue of the Operating Fund when earned.

Financial Instruments

The organization initially measures its financial assets and liabilities at fair value.

The organization subsequently measures all its financial assets and liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the Operating fund in the period incurred.

Note 1: Significant Accounting Policies - cont'd Financial Instruments - cont'd

Financial assets measured at amortized cost include cash and cash equivalents, HST rebate receivable and sundry receivables.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Financial assets measured at fair value are equity instruments held in the Stewardship Funds and Endowment, Sheila MacFeeters Memorial Fund, the Wally and Marilyn King Family Fund, John Catto and Conservation Working Fund.

Impairment

For financial assets measured at amortized cost, the organization determines whether there are indications of possible impairment. When there is an indication of impairment, and the organization determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in the Operating Fund. A previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the Operating Fund.

Allocation of Expenses

The organization maintains and manages significant properties in Georgian Bay. The related costs include various administrative expenses. The organization allocates these costs between its programs and activities by identifying the appropriate basis of allocating each component expenditure and applies that basis consistently each year.

Use of Estimates

The preparation of financial statements require management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the reported amounts of revenues and expenditures for the period covered. The main estimates relate to the impairment of financial assets.

Note 2: Restricted Funds

Major categories of restrictions on funds are as follows:

		Decemb	December 31		
		<u>2021</u>	<u>2020</u>		
		\$	\$		
	Restricted for stewardship purposes	1,559,461	1,398,393		
	Stewardship endowment	237,500	237,500		
		1,796,961	1,635,893		
	Lizard Stewardship Fund	18,611	18,611		
	Andy Griggs Memorial Fund	55,836	55,836		
	Alexander Stewardship Fund	102,643	102,493		
	Watson Stewardship Fund	171,297	140,849		
	Legacy Stewardship Fund	1,072,108	942,238		
	David & Beverly Stager Stewardship Fund	51,341	51,341		
	Stewardship Campaign	98,175	98,175		
	McKenzie Island Steamboat Channel Fund	142,500	142,500		
	Tadenac Stewardship Fund	35,000	35,000		
	Rose Island Stewardship Fund	37,100	36,500		
	Ukrainec Stewardship Fund	5,650	5,650		
	Halpenny Stewardship Fund	5,500	5,500		
	Other	1,200	1,200		
	Stewardship Funds and Endowment	1,796,961	1,635,893		
	Sheila MacFeeters Memorial Fund	205,288	200,288		
	Wally and Marilyn King and Family Fund	118,115	115,115		
l.	John Catto Conservation Fund	205,000	200,000		
	Conservation Lands Securement Fund	562,822	553,877		
	Conservation Working Fund	2,667,445	1,000,000		
		5,555,631	3,705,173		

These funds consist of the following:

	December 31		
	<u>2021</u>	<u>2020</u>	
	\$	\$	
Canadian equity instruments	3,277,633	2,050,478	
Foreign equity instruments	376,441	323,009	
Cash and cash equivalents	1,901,557	1,331,686	
	5,555,631	3,705,173	

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2021

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Note 3: Property And Equipment

		Accumulated	Decem	ber 31
	Cost	Amortization	<u>2021</u>	<u>2020</u>
	\$	\$	\$	\$
Land	33,527,554	_	33,527,554	32,960,097
Land easements	5,421,499		5,421,499	4,962,499
	38,949,053	-	38,949,053	37,922,596
Equipment	92,164	24,915	67,249	19,072
Furniture and fixtures	8,951	8,082	869	1,087
Computer hardware	10,143	6,923	3,220	3,869
	39,060,311	39,920	39,020,391	37,946,624

Note 4: Interfund Transfers

During the year, the following transfers occurred: \$5,000 was transferred from the Wally and Marilyn King and Family Fund to the Operating Fund to fund bursaries; \$3,050 was transferred from the Conservation Lands Securement Fund and \$59,767 was transferred from the Conservation Working Fund to the Operating Fund related to costs associated with acquiring property and equipment; transfers of \$3,000 to the Wally and Marilyn King and Family Fund, \$5,000 to the John Catto Fund and \$5,000 to the Sheila McFeeters Fund from the Conservation Working Fund to reflect the growth in investments in the current year; and \$940,000 was transferred from the Operating Fund to the Conservation Working Fund. These transfers were approved by the Board of Directors.

Note 5: Contractual Obligations

The organization is obligated under a premises lease to minimum rentals as follows:

2022 \$ 15,000 2023 <u>15,000</u> \$ 30,000

Note 6: Financial Instruments

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The required disclosures provide information that assists users of financial statements in assessing the extent of risk related to financial instruments.

(a) Credit risk

Credit risk is the risk that one party to a financial transaction will cause a financial loss for the other party by failing to discharge an obligation. The organization's main credit risk relate to its sundry receivables and HST rebate receivable.

(b) Liquidity risk

Liquidity risk is the risk that the organization will encounter difficulty in meeting obligations associated with financial liabilities. The organization is exposed to this risk mainly in respect to its trade payables. The organization expects to meet these obligations as they come due by generating sufficient cash flow from operations.

(c) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The organization is mainly exposed to interest rate risk and other price risk.

(i) Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The organization is exposed to interest rate risk on its fixed interest rate financial instruments. Fixed rate instruments subject the organization to risk of changes in fair value. The exposure to this risk also fluctuates as the quantity of fixed rate instruments held changes from year to year.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2021

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Note 6: Financial Instruments - cont'd

(ii) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The organization is exposed to other price risk through its investments in marketable securities for which the value fluctuates with the quoted market price.